

## a. Service: Technology Governance Assessment

### i. Organizational Structure

1. **Team Organization:** Ensure your technology teams are structured to maximize productivity and potential. We optimize team structures and improve client relationships.
2. **Leadership Clarity:** Clarify roles and responsibilities for technology leadership to enhance effectiveness and accountability.
3. **Product vs. Application vs. Service Differentiation:** Differentiate between products, applications, and services to streamline operations and improve usability.
4. **Talent Mix and Team Health:** Evaluate and balance team skills and seniority to foster a healthy, high-performing team.
5. **Embedded vs. Centralized vs. Hybrid Teams:** Recommend the best proximity model for your organization's development, QA, support, and client application/infrastructure teams.
6. **Relationship with Non-Technology Departments:** Educate and bridge the gap between technology and non-technology departments to improve transparency and collaboration.

### ii. Project Management

1. **Tools and Process:** Recommend tailored project management processes and tools to enhance efficiency and tracking.
2. **Communication and Transparency:** Recommend best practices and improvements to communication across teams and with clients to ensure project alignment.
3. **Prioritization and Scope:** Ensure project goals, objectives, and priorities are clearly defined and aligned with business needs.
4. **Resource Allocation and Time Tracking:** Optimize resource allocation and implement effective time tracking to manage workloads and ensure optimal return on investment.
5. **Client Influence and Cost Attribution:** Ensure processes are in place to engage clients in project management and accurately attribute technology costs.

### iii. Budgets

1. **Methodology:** Implement detailed budget tracking and forecasting methodologies for better financial control.
2. **Allocation and Attribution:** Create a budget allocation process that attributes costs fairly to clients to ensure proper technology cost ownership and management.
3. **Ownership and Responsibility:** Ensure department heads understand and own their budgets for better accountability.
4. **Budget Process:** Streamline budget setting, tracking, and approval processes to improve efficiency.

## b. People Assessment

- i. **Technology Talent:** Assess and optimize the talent mix to ensure the right balance of skills for your technology team.
  - ii. **Compensation:** Provide insights into appropriate compensation models to retain and attract top talent.
  - iii. **Performance Reviews:** Review and recommend improvements to the review process to establish clear, measurable objectives and an effective review process to enhance performance.
  - iv. **Training and Development:** Recommend best practices and changes to the training and development process to ensure staff stay current with trends and technologies through effective training programs.
  - v. **Internal Mobility:** Provide a well-documented process to promote internal mobility, retain talent, and enhance employee satisfaction.
  - vi. **Onshore vs. Nearshore vs. Offshore:** Optimize the mix of employees and consultants for productivity and cost-effectiveness. Advise and consult on site selection for an onshore, nearshore, and/or offshore location.
  - vii. **Outsource Company Management:** Effectively manage outsource providers to ensure quality and value.
  - viii. **Remote vs. In-Office:** Help to develop and implement effective remote working policies to balance productivity and flexibility for your company.
  - ix. **Ranking and Promotions:** Recommend a fair and motivating ranking and promotion process that is the core of your people management process.
  - x. **Attrition and Morale:** To maintain a healthy, productive technology team, assess and recommend improvements and processes to manage attrition and morale.
  - xi. **Talent Acquisition:** To attract and retain top talent, assess and recommend improvements to your recruitment and onboarding processes.
- c. Infrastructure Assessment**
- i. **Data Center Capabilities and Strategy:** Develop and implement a cloud strategy aligned with application needs to ensure scalability and efficiency.
  - ii. **Infrastructure Services Structure:** Optimize the organization and dynamics of infrastructure services to improve performance and reliability.
  - iii. **Engineering vs. Operations vs. Support:** Determine the right balance for engineering, operations, and support functions.
  - iv. **Desktop and Remote Working Capabilities:** Review and recommend improvements to enhance desktop capabilities and remote working infrastructure to support a modern, flexible workforce.
  - v. **General Review of Modern Capabilities:** Ensure your infrastructure utilizes modern capabilities and is fit for purpose.
- d. Application Development Assessment**
- i. **Disaster Recovery (DR) and High Availability (HA):** Review and assess if your organization implements and regularly tests DR and HA capabilities to ensure business continuity. Provide a plan for improvements and changes as needed.
  - ii. **Critical Applications and Technical Debt:** Be instrumental in creating a process to identify critical applications and manage technical debt to maintain performance and reliability.

- iii. **Buy vs. Build Decisions:** Make informed decisions on buying versus building applications to optimize costs and performance.
- iv. **Total Cost to Operate:** Assess and optimize the total cost of operating applications.
- v. **Stability and Ease of Change:** Review and make recommendations to change application stability and ease of change to support business needs.
- vi. **Fit for Purpose:** Evaluate and optimize applications' underlying technology and architecture to ensure they meet business requirements today and tomorrow.
- vii. **SDLC Best Practices:** Reviewing your organizations adherence to SDLC best practices to maximize your time to market, code quality, ease of deployment, and ability to support applications.

**e. Information Security Assessment**

- i. **Segregation of Duties:** Review and recommend changes to implement proper segregation of duties to enhance security and compliance.
- ii. **Network Segmentation and Firewall Management:** Review and recommend changes to network security through segmentation and effective firewall management.
- iii. **Permissioning and Authentication Management:** Ensure robust permissioning and authentication procedures exist to protect sensitive data.
- iv. **Onboarding and Offboarding Procedures:** Ensure best practices are followed for comprehensive onboarding and offboarding procedures to manage access and security.
- v. **Detection vs. Prevention:** Help your company balance detection and prevention measures to mitigate security risks.
- vi. **Security Protocols and Training:** Establish security protocols and train all staff to enhance security awareness.
- vii. **Penetration Tests and Tabletop Exercises:** Review and assess whether best practices and processes exist for conducting regular penetration tests and tabletop exercises to identify and address vulnerabilities.
- viii. **Ransomware Policies and Procedures:** Review and recommend best practices for effective ransomware policies and procedures to protect against attacks.

**f. Data Management Assessment**

- i. **Total Cost of Data:** Help your company understand and optimize the total cost of data to improve financial efficiency.
- ii. **Third-Party Contracts and Compliance:** Establish processes and policies to manage third-party contracts and ensure compliance with data usage agreements.
- iii. **Data Management Processes:** Implement effective data management processes to enhance data quality and accessibility.
- iv. **Data Access and Security:** Establish best practices and processes to ensure data access is properly controlled and secured to protect sensitive information.
- v. **Data Optimization:** Aide in optimizing data providers like Bloomberg and Reuters to reduce costs and improve data quality.

- vi. **Data Cataloging:** Aide in establishing and implementing cataloging of internal and external data assets to improve data management and accessibility.
- vii. **Central vs. Decentralized Management:** Determine the best approach for your organization's data management to enhance efficiency and control.
- viii. **ETL, Data Normalization, and Data Cleaning:** Review and assess if your company is best managing your data for optimal usage.

**g. Risk Management Assessment**

- i. **Technology Risk Management:** Develop a comprehensive technology risk management program to identify and mitigate risks.
- ii. **Operational Risk Management:** Implement strategies to manage operational risks, including key person risk, technical debt, and application age.
- iii. **Issue Tracking and Resolution:** Ensure realistic solution timeframes and track issues effectively to mitigate risks.
- iv. **Risk Management Committee:** Establish a committee and process that includes people outside of technology to oversee risk management efforts and provide diverse perspectives.